United States Department of Agriculture

Food and Nutrition Service JUL 0 2 2018

Service

Iwona Ramian SNAP Administrator

Park Office Center Rhode Island Department of Human Services 57 Howard Avenue, Louis Pasteur Building

3101 Park Center Drive Alexandria VA 22302 Cranston, Rhode Island 02920

without Dependents Time Limit - Approval

RE: SNAP - Rhode Island Request to Waive Able-Bodied Adults

Dear Ms. Ramian:

This is in response to the Rhode Island State agency's request to waive the Supplemental Nutrition Assistance Program (SNAP) time limit for able-bodied adults without dependents (ABAWDs) in 26 areas from September 1, 2018, through August 31, 2019.

The State agency's request meets the requirements for approval provided at 7 CFR 273.24(f) and relevant Food and Nutrition Service (FNS) guidance. Therefore, FNS is approving Rhode Island to waive the time limit in the 26 areas for the requested 12-month period. The approval amends and extends waiver number 2150035. The attached waiver response includes the approved areas, the supporting evidence used, and the conditions of approval. If you have any questions please contact Maria Volpe at Maria.Volpe@fns.usda.gov.

FNS is reviewing its policies regarding ABAWD time limit waivers. Moving forward, FNS will be taking actions to support the Administration's priority to provide able-bodied Americans a path to self-sufficiency. This goal requires that we establish a clear and mutual commitment to moving SNAP participants to meaningful employment.

Sincerely,

Sasha Gersten-Paal

Chief

Certification Policy Branch

Program Development Division

Saska Gester Paul

Enclosure

WAIVER RESPONSE

1. Waiver serial number: 2150035

2. Type of request: Amendment and extension

3. Statutory citation: Section 6(0) of the Food and Nutrition Act of 2008, as amended

4. Regulatory citation: 7 CFR 273.24

5. State: Rhode Island

6. Region: Northeast

- 7. Requirement: Section 6(0) of the Food and Nutrition Act of 2008, as amended, provides that no able-bodied adult without dependents (ABAWD) shall be eligible to participate in the Supplemental Nutrition Assistance Program (SNAP) as a member of any household if the individual received program benefits for more than 3 months during any 3 year period in which the individual was subject to but did not comply with the ABAWD work requirement. Section 6(0) also provides that, upon the request of the State agency, the Secretary may waive the applicability of the 3-month ABAWD time limit for any group of individuals in the State if the Secretary makes a determination that the area in which the individuals reside has an unemployment rate of over 10 percent, or does not have a sufficient number of jobs to provide employment for the individuals.
- 8. Proposed alternative procedures: The Rhode Island State agency is requesting to waive the ABAWD time limit in 26 areas from September 1, 2018 through August 31, 2019. The State agency has combined certain jurisdictions for consideration as combined areas based on the towns and cities sharing the same labor market areas, while considering other jurisdictions individually. The State agency has supported its request based upon the areas having average unemployment rates 20 percent above the national average for the 24-month period of February 2015 through January 2017. During this time period the national average unemployment rate was 5.0 percent; 20 percent above that rate is 6.0 percent. As detailed in the following tables, the unemployment rate for each individual or combined area was at least 6.0 percent during the selected time period.

The State agency has grouped 23 towns and cities in the same New England City and Town Area (NECTA), as defined by the Bureau of Labor Statistics, for consideration as a combined area and has supported its request based upon the combined area having an aggregate average unemployment rate 20 percent above the national average for a recent 24-month period.

Bureau of Labor Statistics Local Area Unemployment Data February 2015 – January 2017*			
Providence-Warwick, RI-MA NECTA, RI part	Unemployment	Labor Force	
1. Bristol town	14,746	290,398	
2. Burrillville town	11,793	213,923	
3. Central Falls city	14,420	205,096	
4. Charlestown town	5,873	97,808	
5. Coventry town	23,795	449,582	
6. Cranston city	54,399	988,643	
7. East Greenwich town	8,036	163,901	
8. East Providence city	34,519	581,466	
9. Foster town	3,514	69,280	
10. Johnston town	21,986	375,041	
11. Middletown town	9,381	190,261	
12. North Providence town	24,204	430,753	
13. Pawtucket city	55,197	869,308	
14. Portsmouth town	10,689	211,197	
15. Providence city	139,637	2,070,714	
16. Scituate town	7,751	147,447	
17. Smithfield town	13,576	271,242	
18. South Kingstown town	20,047	396,591	
19. Tiverton town	11,050	209,055	
20. Warren town	7,583	136,651	
21. West Greenwich town	3,883	76,367	
22. West Warwick town	22,605	385,992	
23. Woonsocket city	34,060	457,954	
Total	552,744	9,288,670	
Combined Area Unemployment Rate	6.0%		

^{*}Data extracted from Bureau of Labor Statistics Local Area Unemployment survey (http://www.bls.gov) on April 19, 2018.

The State agency has grouped 2 contiguous towns in the same NECTA, as defined by the Bureau of Labor Statistics, for consideration as a combined area and has supported its request based upon the combined area having an aggregate average unemployment rate 20 percent above the national average for a recent 24-month period. As detailed in the following table, the unemployment rate for the combined area was at least 6.0 percent during the selected time period.

Bureau of Labor Statistics Local Area Unemployment Data February 2015 – January 2017*				
Norwich-New London-Westerly, CT-RI NECTA	Unemployment Labor Force			
Hopkinton town	6,078	112,922		
2. Westerly town	18,370	272,064		
Total	24,448	384,986		
Combined Area Unemployment Rate	6.4%			

^{*}Data extracted from Bureau of Labor Statistics Local Area Unemployment survey (http://www.bls.gov) on April 19, 2018.

The State agency has supported its request for one individual town based upon the individual area having an average unemployment rate 20 percent above the national average for a recent 24-month period. As detailed in the following table, the unemployment rate for the individual area was at least 6.0 percent during the selected time period.

Bureau of Labor Statistics Local Area Unemployment Data February 2015 – January 2017*			
Individual Town	Unemployment Labor Force		
New Shoreham town	2,283	19,488	
Unemployment Rate 11.7%			

^{*}Data extracted from Bureau of Labor Statistics Local Area Unemployment survey (http://www.bls.gov) on April 19, 2018.

- 9. Action and reason for approval or denial: The Food and Nutrition Service (FNS) is approving the Rhode Island State agency's request to waive the ABAWD time limit in the 26 areas because the jurisdictions meet the requirements for approval provided at 7 CFR 273.24(f) and relevant FNS guidance.
- 10. Regulatory or legislative basis for action: The waiver is approved pursuant to section 6(o) of the Food and Nutrition Act of 2008, as amended and 7 CFR 273.24(f).
- 11. Information required for an extension: To receive an amendment or extension the State agency must provide FNS with a formal request supported by data or other information as described in 7 CFR 273.24(f). Any request based upon unemployment rates must include data spreadsheets and supporting documentation.

- 12. Implementation date and expiration date: The waiver is effective September 1, 2018, through August 31, 2019.
- 13. Limitation if any on regional office approval of like requests: The waiver is limited to the Rhode Island State agency.
- 14. Date of National Office action: JUL 0 2 2018
- 15. Date of State agency's request: March 20, 2018
- 16. Date of regional office transmittal of request: March 20, 2018
- 17. State agency contact:

Kimberly Nikolaidis (401) 415-8230 Kimberly Nikolaidis@dhs.ri.gov

18. FNS Regional Contact:

Maria Volpe (617) 565-6390 Maria Volpe@fns.usda.gov

			;
			ì

As stipulated in 7 CFR 275.3 and 275.16, RI is required to provide a written response identifying its corrective actions outlined in this ME report. The Corrective Action Response (CAR) is due within **60** calendar days of the date of this ME report. Please complete each element of the CAR tool detailed below.

Finding Naming Convention

FNS will assign each finding a unique identifier following the naming convention below in the ME report.

- The type of review: LPAR, SPAR, MESYS, ABAWD, ET, SNAPED, INTEG, QC, CAPER, EBT, QCSTATS, CLAIMS, TOP
- The last two digits of the FFY the review took place in where the finding was identified: e.g. if a finding resulted from a review in FFY 2018, (18) would be the first two digits in the finding name.
- Finally, a number (1, 2, 3, 4) assigned by FNS that would stay with the finding until it's closed.

For instance, if a State has a combined LPAR/ABAWD review in FFY 2019, the name for the findings would be LPAR 19.1, LPAR 19.2 and so on for the LPAR and ABAWD 19.1 and so on for the ABAWD review.

Finding Language:

FNS will provide the language for each finding in the CAR tool that corresponds with the Finding name provided.

Finding Evaluation:

The State is to conduct its own evaluation of the finding to include a review of the regulations and guidance pertaining to the finding. The State should evaluate the magnitude of the deficiency. Is it a systemic issue affecting a large portion of the case load or a minimal effect on a small portion of cases? Please comment on the geographic nature of the finding as well (Statewide concern vs. localized).

Root Cause Analysis:

The State should conduct a root cause analysis of the finding. The State should consult the background section of FNS's report on that specific finding, but not solely rely on it. The FNS review team is only onsite for a limited time, and cannot be expected to identify completely the root cause of an issue. The State should number the root causes, because in many cases, there will be more than one root cause. The cause(s) could potentially include eligibility systems issues, training of eligibility staff, notice language, policy interpretation, etc.

CA Steps & Timeline:

The State would then complete the Corrective Action steps for each root cause. Please use the same numbers for each root cause in the section as well; e.g. root cause #1 is addressed by CA step #1. Each numbered step should thoroughly address each root cause. The State should anticipate steps that might not be documented or assessed. For instance, if the root cause to the finding is strictly systems related,

the State should consider if a systems change were to take place, would that result in a need to conduct training for eligibility staff to ensure the State operates within compliance. If a root cause requires more than one Corrective Action step, the State should name those Corrective Action steps 1A, 1B, and so on. For instance, the root cause may be a systems issues, the CA steps could be #1A- fix systems issues, #1B-provide appropriate training to eligibility staff.

Date of Completion

The State would provide the exact or expected date of completion for each Corrective Action step. Please use the same numbers for each root cause and Corrective Action step. The State should provide at a minimum, the month and year, the Corrective Action step is expected to be completed.

Monitor & Point of Contact:

For each Corrective Action step and root cause, the State should detail who is in charge of monitoring the step and what activities will take place to ensure implementation of the Corrective Action.

Documentation:

The State should detail the documentation required to validate the Corrective Action for each finding, if applicable. The documentation itself could be attached to the response, or provided later, but the detail of the document can be included in the table. For instance, if an eligibility system change is required, FNS would want to review the systems change request which could be attached to the response. In the tool, the State would briefly detail what documentation is being provided (or anticipated) and what root cause/Corrective Action step it addresses. To further stress here, FNS is not expecting actual supporting documents to be included in the tool, but merely a description of each attachment. For example, if a JIRA ticket #4 is meant to address a needed systems change related to tracking ABAWDs in a State's eligibility system, the actual JIRA ticket could be attached to the response, but in the CAR tool, a bullet could be added stating JIRA #4 addresses needed systems change related to tracking ABAWDs.

Finding Name:	ABAWD 18.1		
Finding	The State's tracking system does not effectively track for three ABAWD		
Language:	countable months in a 36-month period.		
Finding	The system was counting the ABAWD months and over-writing the previous		
Evaluation:	month's value with the current month. When the previous month was displayed		
	for review, it incorrectly displayed the current month's count and not the count for		
	the month displayed.		
	The State was not acting timely on information provided by the client.		
	Additional staff training regarding ABAWDs is required.		
Root Cause	1. The system was displaying a cumulative amount of all the ABAWD		
Analysis:	countable months whenever a one-month period was displayed. A system		
	change is required to display each month individually and not in a		
	cumulative fashion.		
	2. When an exemption was applied to the ABAWD case, the ABAWD clock		
	began to count backwards.		
	3. The ABAWD exclusions were not being updated if there was no change in		
	benefit issuance.		
	4. Due to the increased staff focus on working through the backlog of		
	applications and recertifications, reported changes were at times		
	overlooked. As a result, reported changes were not acted on in a timely		
	manner.		
	5. In 2017, prior to the town Richmond losing its exempt status, field staff		
	received ABAWD training and information materials during a Quarterly		
	Staff Meeting. However, since there are a small number of ABAWD cases		
	located in a particular catchment area, many field staff do not regularly		
	apply what was learned in the ABAWD training. Therefore, refresher		
	training is required.		
CA steps &	1. JIRA RIB-55157 was created in November 2017 to address the issue		
timeline:	relating to the inaccurate time clock display/calculation.		
	1a. System integration testing, and acceptance testing was completed in		
	March 2018. Fix was deployed in March 2018.		
	2. RIB-60828 was created to address the issue regarding the ABAWD		
	exemption information not being updated when an individual moves from		
	a waived area to a non-waived area.		
	2a. System integration and user acceptance testing completed in March		
	2018. Fix was deployed in March 2018.		
	3. As the backlog of applications and recertifications continues to be reduced,		
	more staff hours will be focused on processing changes that have been		
	reported, including those that impact an individual's ABAWD status.		
	3. Staff received an ABAWD overview during an all-staff Quarterly Meeting in		
	May 2018. Staff training focused on ABAWDs is scheduled for July 2018.		
Expected Date	JIRA RIB-55157 was completed and deployed into production in March		
of Completion	2018.		
	2. RIB-60828 was completed and deployed into production in March 2018.		

	 The staff have increased their focus on reported changes. By the beginning of Fall 2018, action on reported changes are expected to be improve significantly. An all-staff ABAWD review was completed during the May 2018 Quarterly Meeting. Staff training is scheduled for July 2018 in advance of the state gaining an additional 12 cities and towns without an exemption waiver.
Monitor & Point	Kim Nikolaidis, SNAP Assistant Administrator
of Contact	Maureen Donnelly, Associate Director of Operations
	Zulma Garcia, Interdepartmental Project Manager, Staff Development
Documentation	1. Artifact #1 RIB- 55157
	2. Artifact #2 RIB-60828
	3. Artifact #3 ABAWD Quarterly Presentation/Slide Deck

Finding Name:	ABAWD 18.2
Finding	The State is not properly screening people against exemptions to the ABAWD
Language:	time limit.
Finding Evaluation:	 The RIBridges system was not programmed with a hierarchy of exemption categories which led to the system not utilizing the most permanent ABAWD exemption reasons. Staff were not properly screening for ABAWD-related exemptions, were not accurately advising clients of their ABAWD status and/or means to remedy their situation as appropriate. Some staff were incorrectly using homelessness as a reason for ABAWD exemptions.
Root Cause Analysis:	 RIBridges system programming did not adequately address a hierarchy of exemptions for ABAWDs. Staff needed additional training regarding the criteria for ABAWDs and how to communicate the ABAWD rules to clients.
CA steps & timeline:	 JIRA Ticket RIB-46134 was filed and coding was developed to consider a hierarchy of potential ABAWD exemption reasons. 1a. System Integration Testing and User Acceptance Testing completed in January 2018. 1b. System fix deployed in February 2018 ABAWD exemptions were reviewed during a May 2018 Quarterly Staff Meeting. During that review, clarification was provided that homelessness itself is not a qualifier for an ABAWD exemption. However, staff were encouraged to explore with the client the situation that let to his/her homelessness, which may be a qualifier for an ABAWD time limit exemption. 2.1 Guidelines and scripts will be developed and distributed to staff prior to the expansion of the number of non-waived cities and towns in September 2018. Additionally, Staff training is currently scheduled for July 2018. Training will include policy, procedures, handouts, cheat sheets and scripts.
Expected Date of Completion	 On 2/24/18, the code fix (RIB-46134) for the system to evaluate a hierarchy of ABAWD exemptions was deployed. The all staff Quarterly meeting was held in May 2018 over various dates. The ABAWD related training for all field eligibility staff is scheduled for July 2018.

	2.1 The procedures, handouts, cheat sheets and scripts for clients are being developed and propagated. They will be released prior to the scheduled July 2018 training.	
Monitor & Point	Kim Nikolaidis, SNAP Assistant Administrator	
of Contact	Maureen Donnelly, Associate Director of Operations	
	Zulma Garcia, Interdepartmental Project Manager, Training unit	
	Maria Cimini, RI DHS Policy Administrator	
Documentation	1. Artifact #4 RIB- 46134	
	2. Artifact #3 Quarterly Presentation- ABAWD Slide Deck	
	3. Artifact #16 Draft ABAWD Script	

Finding Name:	ABAWD 18.3
Finding Language:	The State is not consistently informing ABAWDs of program rights and responsibilities.
Finding Evaluation:	Many eligibility staff were not fluent in the ABAWD policies and procedures. The state had not fully developed notices or other system communications for clients prior to the reinstatement of a non-waived ABAWD community in RI.
Root Cause Analysis:	 ABAWD training was conducted for all ETs prior to the community of Richmond, RI losing its waiver status in September 2017. However, many staff were unfamiliar with the ABAWD rules, due, in part, to the limited exposure to non-exempt ABAWD individuals. Since a statewide waiver was in place since 2009, and the majority of non-exempt ABAWDs are served by a single field office, many staff require more fluency with the ABAWD policies and procedures. Formal prompts and scripts are needed for field staff as to use as they encounter ABAWD individuals. The programming of the Bridges system did not adequately address communications and notices to the ABAWD individuals.
CA steps & timeline:	1. In May 2018, an overview of ABAWD policies were reviewed with all staff. Staff were reminded that homelessness itself is not a qualifier for an ABAWD waiver.
	 Guidelines and scripts for staff will be developed prior to the expansion non-exempt cities and towns in September 2018. Staff training is currently scheduled for July 2018. Training will include policy, procedures, handouts, cheat sheets and scripts. JIRA ticket RIB-67208 tracks the requirement for ABAWD stand-alone notices in the system and has a scheduled release date of August 2018. All ABAWD notices were updated to be consistent in content and include federal requirements. JIRA ticket RIB-45494 tracks edits required to the Benefit Decision Notice to insert ABAWD language and is scheduled release date of August. JIRA ticket RIB-67522 tracks edits required to the Interim Report Form to inform ABAWDs that they must report if their work hours fall below 20 hours/week or 80 hours/month. This change has a scheduled release date of August 2018.

Expected Date	1. ABAWD review completed in May 2018. Training is scheduled for July
of Completion	2018. Training will include policy, procedures, handouts, cheat sheets and
	scripts.
	2. Notice requirements are expected to be completed in August 2018.
	3. All SNAP recipients living in the 12 cities and towns losing their waiver will
	be sent a general notification in July alerting them to the loss of waiver,
	providing generic information about ABAWD time limits, and referring them
	to a new page on the DHS website that will provide additional information.
	, -
	4. In August, all SNAP recipients living in the 12 cities and towns losing their
	waiver will be sent a personalized notice reminding them of the loss of the
	waiver for their community and informing them if they are or are not
	ABAWDs, and if they are an ABAWD, whether or not they are exempt from
·	the time limit.
Monitor & Point	Zulma Garcia, Interdepartmental Project Manager, Training unit
of Contact	Maureen Donnelly, Associate Director of Field Operations
	Kim Nikolaidis, SNAP Assistant Administrator
Documentation	Artifact #3 Quarterly Presentation- ABAWD Slide Deck
	2. Artifact #'s 5, 7 and 8 include the JIRA tickets related to the notice changes
	and Artifact #8 is the functional design document related to ABAWD stand-
	alone notices.
	3. Artifact #16 Draft ABAWD Script

Finding Name:	ABAWD 18.4
Finding	15% exemptions are not accurately reported in the FNS-583 quarterly reports.
Language:	
Finding	The RIBridges system was not correctly programmed to accept and track the cases
Evaluation:	or individuals that were given the ABAWD 15% exemption.
Root Cause	1. Since the ABAWD affected community of Richmond is very small and the
Analysis:	affected number of clients within that community is also very small, the Department chose to use the 15% exemption waiver for all the affected clients for the entire 1st year. The RIBridges system did not have the required programming to be able to implement and track the 15% exemptions. 2. The ability to grant the 15% waiver is limited to the SNAP administrative staff. The Assistant Administrator has been inputting the individuals granted the 15% into the RIBridges system and manually tracking the information. However, the system requires an eligibility run to apply the 15% exemption and capture this information in a report. SNAP Administrative staff are not authorized to run or approve eligibility for a SNAP case.
CA steps &	1. JIRA tickets RIB-52962 and RIB-74857 (AB-001) document the
timeline:	requirements to generate required reports of ABAWD individuals with time limited benefits, the number of countable months, ABAWD status, ABAWD exemptions, etc. These reports will provide the SNAP Administrative staff with an accurate account of the individuals with

	 countable ABAWD months. These reports will be reviewed to determine which individuals shall receive the 15% exemption. This will be tracked manually. The first report (RIB-52962) was provided on 5/25/18. The system vendor and the state continue to adjust the parameters to receive the most accurate data. The second report, AB-001, is scheduled for completion in August 2018. 2. A process has been developed to provide a list of cases to an ET to run eligibility once the 15% exemption is applied by SNAP Administrative staff.
Expected Date	1. RIB-52962 was released 5/2018. State and system vendor continue to
of Completion	define the parameters for this report.
	2. RIB-74857 is scheduled for release in August 2018
Monitor & Point	Kim Nikolaidis, SNAP Assistant Administrator
of Contact	
Documentation	1. Artifact #9 RIB-52962
	2. Artifact #10 RIB-74857

Finding Name:	ABAWD 18.5		
Finding	The State is not properly advising households of their reporting requirements.		
Language:			
Finding	Many eligibility staff were not fluent in the ABAWD policies and procedures.		
Evaluation:	The state had not fully developed notices or other system communications to the		
	clients prior to the reinstatement of a non-waived ABAWD community in RI.		
Root Cause	1. ABAWD training was conducted for all ETs prior to the community of		
Analysis:	Richmond, RI losing its waiver status in September 2017. However, many		
	staff were unfamiliar with the ABAWD rules, due, in part, to the limited		
	exposure to non-exempt ABAWD individuals. Since a statewide waiver		
	was in place since 2009, and the majority of now non-exempt ABAWDs are		
	served by a single field office, many staff require more fluency with the		
	ABAWD policies and procedures. Formal prompts and scripts are needed		
	for field staff to have easy access to ABAWD information.		
	2. RIBridges system programming did not adequately address communications and notices to ABAWD individuals.		
CA stone 9			
CA steps & timeline:	1. In May 2018, ABAWD policies and procedures were reviewed with all staff. Guidelines and scripts for staff will be developed prior to the expansion		
umenne.	non-exempt cities and towns in September 2018.		
	Staff training is currently scheduled for July 2018. Training will include		
	policy, procedures, handouts, cheat sheets and scripts.		
٠.	3. JIRA ticket RIB-67208 tracks the requirement for ABAWD stand-alone		
	notices in the system and has a scheduled release date of August 2018. All		
	ABAWD notices were updated to be consistent in content and include		
	federal requirements.		
	4. JIRA ticket RIB-45494 tracks edits required to the Benefit Decision Notice		
	to insert ABAWD language and is scheduled release date of August 2018.		
	5. JIRA ticket RIB-67522 tracks edits required to the Interim Report Form to		
	inform ABAWDs that they must report if their work hours fall below 20		

	hours/week or 80 hours/month. This change has a scheduled release date of August 2018.			
Expected Date	1. ABAWD review completed in May 2018. Training is scheduled for July			
of Completion	2018.			
	2. Notice requirements are expected to be completed in August 2018.			
Monitor & Point	Maria Cimini, RI DHS Policy Administrator			
of Contact	Kim Nikolaidis, SNAP Assistant Administrator			
	Zulma Garcia, Interdepartmental Project Manager, Staff Development			
	Maureen Donnelly, Associate Director of Field Operations			
Documentation	1. Artifact #3 Quarterly Presentation- ABAWD Slide Deck			
	2. Artifact #'s 5, 7 and 8 include the JIRA tickets related to the notice changes			
	and Artifact #8 is the functional design document related to ABAWD			
	stand-alone notices.			
	3. Artifact #16 Draft ABAWD Script			

Finding Name:	ABAWD 18.6		
Finding	The State is not appropriately identifying out-of-State countable months.		
Language:			
Finding	The State has not adequately trained or informed staff of the policy and		
Evaluation:	procedures for interviewing clients regarding their past SNAP participation and		
	ABAWD status in another State.		
Root Cause	ABAWD training was conducted for all ETs prior to the community of Richmond, RI		
Analysis:	losing its waiver status in September 2017. However, many staff were unfamiliar		
	with the ABAWD rules, due, in part, to the limited exposure to non-exempt		
	ABAWD individuals. Since a statewide waiver was in place since 2009, and the		
	majority of non-exempt ABAWDs are served by a single field office, many staff		
	require more fluency with the ABAWD policies and procedures. Additional training,		
	formal prompts and scripts are needed for field staff.		
CA steps &	Guidelines and scripts for staff will be developed prior to the expansion non-		
timeline:	exempt cities and towns in September 2018.		
	Staff training is currently scheduled for July 2018, which will include further detail		
	regarding counting ABAWD months from other states. Training will include policy,		
	procedures, handouts, cheat sheets and scripts.		
Expected Date	Training is scheduled for July 2018.		
of Completion			
Monitor & Point	Zulma Garcia, Interdepartmental Project Manager, Staff Development		
of Contact	Maureen Donnelly, Associate Director of Field Operations		
Documentation			

Finding Name:	ABAWD 18.7	
Finding	The State is in	appropriately applying the time limit for a group of individuals in
Language:	the State resid	ling in a waived area.

ayrea arayoy may ka yagay na tibiya dayaalaa aayalaa ka k			
Finding	The State has identified and has made all of the cases affected whole for their		
Evaluation:	benefits. The causality has been identified and is being addressed.		
Root Cause	The system did not have a standard way of identifying the city or town address of		
Analysis:	SNAP participants. Since there was no standard way of inputting city/town location		
	on the address screens, it was difficult to capture accurate data regarding waived		
	and non-waived ABAWD areas. Additionally, incorrect tables in the RIBridges		
-	system were being populated with the ABAWD information for clients.		
CA steps &	1. JIRA ticket RIB-67768 documents the requirements for properly identifying		
timeline:	residence addresses to provide a greater level accuracy for tracking and		
	reporting purposes. This is currently scheduled to be deployed in August		
	2018.		
	2. JIRA RIB-50196 creates a data fix to correct wrongly populated ABAWD		
	tables. This fix was deployed on 1/20/18. Subsequently, in February 2018,		
,	ET's were provided a list and given instructions to reinstate the cases that		
	were incorrectly closed or individuals that were incorrectly deemed		
	ineligible. Their ABAWD status was updated to "E" (exempt) with the		
	exclusion reason "A-WZ" (living in a waived area) with zero countable		
	months. All 63 cases were fixed.		
Expected Date	1. RIB 67768 is scheduled for release in August 2018.		
of Completion	2. RIB-50196 which addressed the table issue was released in January 2018.		
	The 63 cases effected were corrected by eligibility staff in February 2018		
	after the fix was deployed.		
Monitor & Point	Maria Cimini, RI DHS Policy Administrator		
of Contact	Kim Nikolaidis, SNAP Assistant Administrator		
Documentation	1. Artifact #11 RIB-67768		
	2. Artifact #12 RIB-50196		
	3. Artifact #13 Procedural Memo for Staff Regarding City/Town Codes		

Observations and Suggestions

Observation	1	
Name:		
Observation	The review te	am observed that the State SNAP E&T providers are not familiar with
Language:	ABAWD polic	/. The Local Initiatives Support Corporation (LISC) and their sub-
	recipients hav	e not received adequate training on ABAWD policy as it relates to
	qualifying cor	nponents, the work requirement and what information should be
	reported to D	HS. The review team conducted a meeting with Crossroads RI, an
	E&T provider,	LISC. and DHS. The review team discussed ABAWD policy and how
	best an E&T p	rovider could assist ABAWDs with meeting the ABAWD work
	requirement	and report participation to DHS.
Suggestion:	The SA should	continue to collaborate with LISC and the E&T providers prior to the
	expiration of	the current ABAWD waiver in September 2018 and in preparation for
	the additiona	cities and towns that will become subject to the ABAWD time limit.
	FNS also sugg	ests that DHS offer training specific to ABAWD policy to both LISC and
	other E&T pro	oviders focusing on good cause and exceptions to the time limit. FNS

	notes that training on ABAWD policy was delivered by FNS and SA staff to E&T
	providers on April 5, 2018, but encourages the SA to provide additional trainings.
State Response:	LISC will be scheduling an informational session within the next two weeks and will
	include E&T providers. RI DHS will present on ABAWD policies during that session.

Observation	2		
Name:			
Observation	The review team noted that the SA has yet to develop materials to advise		
Language:	community partners of the implementation of the ABAWD time limit.		
Suggestion:	The SA should put a process in place to meet with and to train community partners on the ABAWD requirements. FNS also encourages the State to provide all paper applications and documents to FNS for review and comment prior to document finalization.		
State Response:	potential ABAW to the requirem The community	Deen drafting materials to share with community partners who serve Delients and can assist them with determining if they are subject ents. Included with these materials are the following: partner unfit for work form (Artifact #17) is intended to offer for unfitness for work when it is not specifically medically	
	in front of a wor	vould likely be "visibly obvious" if the applicant was in a field office ker. But, since many applicants never come into the field offices, community partners to assist with making a determination based ous disability.	
	(including substa SNAP (and other	act #18) is an existing DHS form where medical professionals ance abuse counselors) can document a client's fitness for work for programs). A SNAP applicant does not need a C1(b) to get an the form may be used.	
	to us the reason limits and give g	ted exemption request (Artifact #19) is a way for clients to report they believe they are exempt from work requirements and time uidance to the client of what documentation they will need to particular condition.	
		vill be also adding a page to our website providing ABAWDs with rmation and all these forms.	
	Committee Mee shared for inform Research and De	nd procedures have been discussed during SNAP Advisory tings with community partners and materials have also been mation and feedback. The Associate Director of Policy Analysis, evelopment will also be presenting ABAWD policy to the ss services community on July 27, 2018 and plans to reach out to ers as well.	

	agenti ago tipo polydingia i agodio bio o politico. I		
Observation	3		
Name:			
Observation	The review te	am observed a significant lack of knowledge and understanding of	
Language:	the ABAWD regulations at the eligibility technician level.		
Suggestion:	The SA should	improve and enhance the training curriculum currently in place	
	related to ABA	AWD policy. It is imperative that eligibility staff are prepared to make	
	correct deterr	minations of eligibility as it pertains to households and ABAWD policy.	
State Response:	To address thi	is observation promptly the state incorporated a review of ABAWD	
·	policy in its Q	uarterly Meeting in May 2018. A more thorough ABAWD training will	
	be held for all	staff the week of July 16, 2018. The July 2018 training will be more	
	robust with ac	dditional material provided such as policy, procedures, handouts,	
	cheat sheets a	and scripts.	

Observation	4	
Name:		
Observation Language:	more than on review the cir Specific to AB circumstances issuance ABA month(s) the provides infor	am noted several cases where one benefit issuance was comprised of e month. In review of these specific cases, it was impossible to cumstances used to make eligibility determinations for each month. AWD policy, it is critical that staff be able to review the household son a month by month basis. The review noted that for each benefit WD status codes were present, but it was not possible to know which exemption applied to. It appears each case has a history page that mation on a monthly basis, but access and familiarity with that waried with SA staff.
Suggestion:		nould have access to the circumstances used for eligibility as for individual months.
State Response:	case search fu	system does have history access which is readily accessible from the inction. The State will remind staff of their ability to access and istory when they have a need to do so.

Observation	5	
Name:		
Observation Language:	The review team noted cases where the benefit issuance for an issuance month indicated multiple profiles making it difficult to determine a specific audit trail for case actions. This was a common occurrence in many cases where a case action could be viewed by a State staff member and also by a unique profile (MUBEDBCDLY).	
Suggestion:		em should include an audit trail to include ability to account for processed benefits for each month.
State Response:	particular wor associated wit change in poli	ory function in RIBridges will allow you to view the actions of a ker who made a change to a case. The MUBEDBCDLY name that is the achange is a systematic update of the case relating to either a cy or a change due to a 'fix' was deployed into production. The State aff of their ability to access and review case history when they have a .

VI. Open Findings

Finding Name:	Finding #LPARI7.1 (formerly L.1. included in FFY2017 Combined LPAR Review) (Open)			
Finding Language:	Notice of Adverse Action does not comply with Federal Regulations Citation: 7 CFR 273.13(a)(2)			
Finding Evaluation:	The State recognizes the that the NOAA's were problematic and has actively sought to remedy the situation. The issues relating to "Failure to return Recertification instead of Interim Report Failure to return Interim Report instead of Recertification; and, Failure to providocumentation instead of over income," were unexpected consequences of SN cases being held open past the end of their certification period without being recertified.			
Root Cause Analysis:	In an effort to reduce disruption of benefits to vulnerable Rhode Islanders, during the initial phase of system stabilization, RI DHS did not close cases with recertification or interim packets pending even if they had not been worked. Without accurate recertification and/or interim report dates logged in the system,			
CA steps & timeline:	rroneous NOAA's have been generated. The Department is now closing cases for which no recertification packet or interim report was returned by the household. Additionally, as of October 1, 2017, any case, for which a recertification packet has been returned by the end of the certification period but DHS is unable to complete the processing of that recertification by the end of the certification period, will not be issued benefits until the processing of that recertification is complete and the household is determined to be eligible for continued participation. Also, anytime any eligibility technician is working on a case, s/he processes all Pending documents on that case. In September 2017, the Department implemented a Notice of Adverse Action that also acts as a renewal reminder. This reminder is sent 15 days prior to the end of the certification period. This spring, the notice was updated to provide amore specific status relating to where a household is in the renewal process. For example, the notice read, "you have either not returned your packet or your renewal has not been processed". The updated notice now shows only one of those statuses instead of both. This will help our clients better understand what actions they need to take to have a benefit determination made.			
Expected Date of Completion	 Discontinuance of extending recertification and interim dates- completed Summer 2018- Updated NOAA language with renewal reminder 			
Monitor & Point of Contact	Maria Cimini, Associate Director, Policy			
Documentation	 Artifact #14 RI's Formal Warning Response (Section 4.1) Artifact #15 RI's May 2018 Semi-Annual CAP (LPAR 15.1) 			

Finding Name:	LPAR 17.2 (formerly #A.3 included in FFY2017 LPAR Combined Review) (Open):
Finding	Case file documentation does not support eligibility decisions and benefit-
Language:	level determinations. Citation: 7 CFR 273.2(1)(6)
Finding	The State is aware that documentation in the case file is sometimes lacking. Staff
Evaluation:	needs to be reminded of the importance of case notes. Additionally, electronic
	document management has been a recent focus for improvement.
Root Cause	1. Staff need training/ongoing reminders to document actions taken on a case
Analysis:	within the case notes in RIBridges.
	2. When RIBridges was implemented in September 2016, the plan was for all DHS
	field offices to scan documents while the customer waited to be seen by an
	Eligibility Technician (ET). The ET was then supposed to work the case using the
	scanned documents to ensure they were all readable and all documents were in fact, scanned. Several operational challenges led to a backlog of scanned
	documents and/or inaccurately indexed documents.
CA steps &	The Center for Staff Development and Learning has collaborated
timeline:	with Deloitte to develop and implement a "Learning Lab on the Go". This is
timeime.	a space created for Eligibility Technicians and their supervisors, which is
	set up in their field offices, where they can practice in RIBridges in a self-
	paced learning environment. The Learning Lab has prepared lessons that
	target expressed areas of focus with an emphasis of building capacity on
	RIBridges. One such focused area is the inclusion of curriculum relating to
	the importance of case notes. Staff currently have access to this learning
	lab and are continually encouraged to participate. Additionally, DHS
	Operations has communicated the requirement for case note
	documentation each time a case is touched, as best practice. This is
4	incorporated in to quarterly staff meetings and SNAP documentation
	training.
	The importance of case notes will be reiterated during the July 2018 ABAWD training.
,	2. As detailed in the 5/15/18 Formal Warning Response, in the June/July
	2017 timeframe, 2 major improvements were made to the EDM process.
	The first was the automation of the Undeliverable Mail by reading the
	"QR" code on the piece of undeliverable mail, taking a picture of the
	outside of the envelope, and having Deloitte automatically upload the
	documents into the electronic case file (ECF) for that individual. This
	automation eliminated the need to manually scan and index 90% of all the
	undeliverable mail.
	The second major enhancement was the introduction of smart separator
`•	sheets at Central Scanning. The smart separator sheet, when used with a
	document containing a "QR" Code, will allow for documents to
	automatically index by reading the case number contained in the "QR"
	Code. This will help reduce the amount of manual errors because it
	eliminated the need for workers to manually type in the case number.
	With the upcoming late summer release of new RIBridges functionality,
	the field offices will all be scanning their own documents as well as utilizing smart separator sheets. With the upcoming late summer 2018 release, all
	field offices will be scanning and indexing all their own mail. As a result,
	neid offices will be scallfillig and indexilig all their own filali. As a result,

	processed mail will no longer be sent to the Central Scanning Center. Front office improvements will enable staff to register or associate applications, scan documents and schedule appointments on day of application. Thirteen (13) new scanners were installed in June. Scanned documents are auto indexed using a cover sheet containing customer's metadata QR code and Smart Separators by document type. Each office will complete these activities on-site. Time is saved during auto indexing. Additional time is saved by completing all tasks on-site. This combines to reduce opportunity for error and allow the greatest number of days for processing.
Expected Date	Case note training and review- ongoing and during ABAWD training in July
of Completion	2018
	2. Electronic Document Management improvements- June – August 2018
Monitor & Point	Zulma Garcia, Interdepartmental Project Manager, Staff Development
of Contact	Maureen Donnelly, Associate Director, Operations
	Scanning/Documents: George Bowen, Administrator, Scanning Center
Documentation	Artifact #14 May 15, 2018 Formal Warning response
	Artifact #15 May 2018 Semi-Annual CAP

Finding Name:	LPAR 17.3 (formerly #A.8 included in FFY2017 LPAR Combined Review) (Open)
Finding Language:	Improper assignment of certification periods. Citation: 7 CFR 273.10(f)(1)
Finding Evaluation:	In an effort to reduce disruption of benefits to vulnerable Rhode Islanders, during the initial phase of system stabilization, RI DHS did not close cases with recertification or interim packets pending even if they had not been worked. Thus, recertification dates were extended beyond the maximum allowable time.
Root Cause Analysis:	In an effort to reduce disruption of benefits to vulnerable Rhode Islanders, during the initial phase of system stabilization, RI DHS did not close cases with recertification or interim packets pending even if they had not been worked. In some scenarios, the certification end date was changed to comply with federal policy and align a household's initial date of application or their last completed recertification, whichever was most recent.
CA steps & timeline:	Beginning in November 2017, the Department began closing cases for which no recertification packet or interim report was returned by the household. This practice continues and any case, on which no recertification packet is recorded as being received by the agency, is closed at the end of the household's certification period. Similarly, if no interim report is received by the end of the 6th month of the certification period, the case is closed. Additionally, as of October 1, 2017, any case, for which a recertification packet has been returned by the end of the certification period but DHS is unable to complete the processing of that recertification by the end of the certification period, will not be issued benefits until the processing of that recertification is complete and the household is determined to be eligible for continued participation. RI DHS, Deloitte and Northrup Grumman worked over several months, to review the dates associated with all cases within the caseload. Nine categories of recertification/interim status were identified (e.g. recertified within the last 9 months, within the 60-day certification window, within interim report window,

etc.) and cases were identified as either simplified or change reporters. A review of all the dates related to each case was completed. The total caseload of 91,134 cases were reviewed. Of those 54,994 cases were identified as simplified reporters, with 49% of cases having a date changed within the system, of which 5,624 cases had their certification period end date altered. Of the 36,140 cases identified as change reporters, 34% required date alignment in the system, of which 5,233 cases had their certification period end date altered. In scenarios where the certification
end date was changed, it was changed to comply with federal policy and align to their initial date of application or their last completed recertification, whichever was most recent. Recipients whose certification dates were aligned in that way were sent a notice to alert them to this change. A case note was entered for every case where certification dates were changed and a stuffer explaining the change in recert date was mailed to all impacted clients.
Complete/ongoing- there are recurring data fixes in place to ensure that recert dates are set appropriately according to the household's reporting status.
Maureen Donnelly, Associate Director, Operations George Bowen, Administrator, Scanning Center Artifact #14 May 15, 2018 Formal Warning response

Finding Name:	LPAR17.4 (formerly #A. 10 included in FFY2017 LPAR Combined Review) (Open)
Finding	Untimely processing of interim reports resulting in invalid closures Citation: 7 CFR
Language:	273.12(a)(5)(iii)(B)
Finding	Due to delays in case processing, interim reports that were received by the agency
Evaluation:	were being auto-closed without being worked.
Root Cause	Staffing shortages, document indexing delays, focus on application and
Analysis:	recertification backlog processing all contributed to untimely processing of interim reports.
CA steps & timeline:	RI DHS is committed to processing recertifications, interim reports, and other case documents in a timely manner. Anytime any eligibility technician is working on a case, it processes all pending documents on that case. Additionally, RI DHS is amid bringing on contract staff to help process the backlog of pending case documents. The contract staff will help update cases with the changes reported in the interim and case change documents, while State eligibility staff will review and rerun eligibility on the cases. The State of Rhode Island has been operating on a paper-list interim business process for new certifications, recertification's and interim reports. While this interim business process is not ideal, the State has been able to achieve steady state processing through this method. The worker inbox will be implemented in the summer of 2018 and will provide routing functionality for all SNAP related work. In addition, if an interim is received by its due date the case will remain open until the interim is processed
Expected Date	October 31, 2018
of Completion	·

7	Maureen Donnelly, Associate Director, Operations
Documentation	Artifact #14 May 15, 2018 Formal Warning response

Finding Name:	LPAR 17.5 (formerly #A.12 included in FFY2017 LPAR Combined Review)
	(Open)
Finding	Failure to properly close households at the end of the certification period
Language:	Citation: 7 CFR 273.14(a)
Finding	Beginning in November 2017, the Department began closing cases for which no
Evaluation:	recertification packet or interim report was returned by the household. This
	practice continues and any case, for which no recertification packet is recorded as
	being received by the agency, is closed at the end of the household's certification
	period. Similarly, if no interim report is received by the end of the 6th month of the
	certification period, the case is closed.
	Additionally, as of October 1, 2017, any case, for which a recertification packet has
	been returned by the end of the certification period but DHS is unable to complete the processing of that recertification by the end of the certification period, will not
	be issued benefits until the processing of that recertification is complete and the
	household is determined to be eligible for continued participation.
Root Cause	Complete- there are recurring data fixes in place to ensure that recert dates are set
Analysis:	appropriately according to the household's reporting status.
CA steps &	Beginning in November 2017, the Department began closing cases for which no
timeline:	recertification packet or interim report was returned by the household. This
	practice continues and any case, on which no recertification packet is recorded as
	being received by the agency, is closed at the end of the household's certification
	period. Similarly, if no interim report is received by the end of the 6th month of the
	certification period, the case is closed.
	Additionally, as of October 1, 2017, any case, for which a recertification packet has
	been returned by the end of the certification period but DHS is unable to complete
	the processing of that recertification by the end of the certification period, will not
	be issued benefits until the processing of that recertification is complete and the household is determined to be eligible for continued participation.
Expected Date	Complete- there are recurring data fixes in place to ensure that recert dates are set
of Completion	appropriately according to the household's reporting status.
Monitor & Point	
of Contact	Maureen Donnelly, Associate Director, Operations
Documentation	Artifact #14 May 15, 2018 Formal Warning response
Documentation	Arthact #14 May 13, 2010 Formal Warning Tesponse